

JETLEV MIAMI

# STOP DREAMING. START FLYING.

JetLev Business Case



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# **Human Flight**

# The one form of movement that has remained elusive-

### - Until now-

# **Executive Summary**

James Anderson and Eric Johnson observed a crowd on the beaches of Ocean City, Maryland rising to their feet and staring in awe as they first glimpsed a JetLev rocket pack in operation. It was apparent that this machine inspired wonder among the observing crowd. After the concept of the JetLev was understood, there was much discussion about how to live the experience. Upon seeing this interest and identifying almost non-existent supply, James and Eric realized that this technology offered a great opportunity do become pioneers in the next big the in aquatic sports experience!

If you've ever wanted to walk on water, hover suspended in mid-air above the ocean's surface or fly through the air at speeds up to 30mph, then a JetLev Miami flight is for you. The world's first recreational jet pack, the JetLev200, is a hybrid watercraft/aircraft available for rent through JetLev Miami. JetLev Miami promises an unforgettable flight experience with a jetpack that challenges everything we've come to understand about human movement.



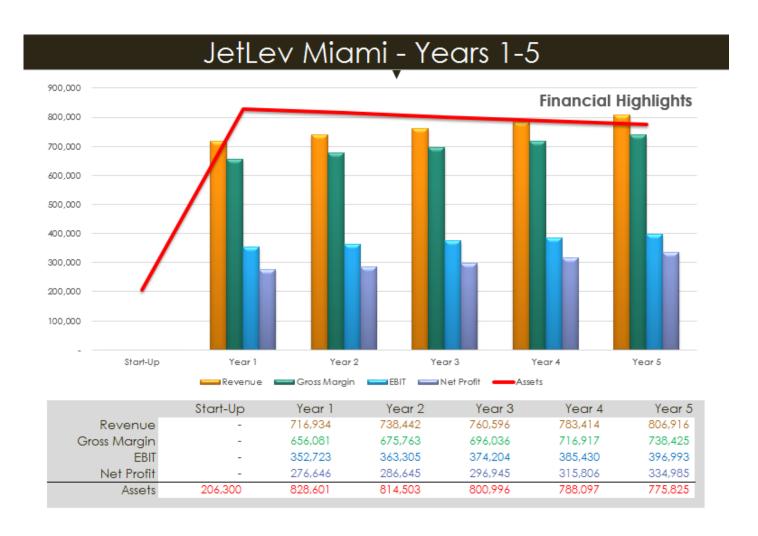
The Jetlev R200 is a water propelled jetpack technology capable of stable and controlled flights. It operates on the principle of controlled nozzle reaction force. A boat unit under the control of the pilot acts as a mobile and powerful water pump delivering large volumes of low pressure water to the jet pack via a long, flexible water hose. As water exits jet nozzles on the jetpack, nozzle reaction force generates thrust, which the pilot can control and allocate between lifting and propulsive forces to achieve stable flight. The pilot controls jet thrusts by wired remote control of the engine throttle with a twist grip, a start/stop switch and an emergency "kill switch" for the engine. Pilots usually enjoy operation at an approximate altitude of 28 feet and speeds ranging from a slow hover to almost 30mpg. The JetLev 200 enjoys US Coast Guard authorized use status.

Americans entertain themselves with a broad spectrum of amusements and recreations that include participatory and spectator sports, tourism, and other activities. The U.S. population's traditional interest in a rich and varied range of recreational activities has supported the growth of an enormous, sprawling

industry to capitalize on the continued popularity of such activities. JetLev Miami ownership anticipates the following financial performance in bringing the JetLev product to the watersports rental market.

### Financial Highlights

The following chart demonstrates project financial state of JetLev Miami through year 5 of operation. After travelling to Miami to meet JetLev engineers and assess the local market, it is apparent that minimal competition exists. There is a viable opportunity for motivated operators with business acumen to establish a strong market position and grow significantly. Based on this knowledge and the assumptions outlined in the Financials section, we project the following financial performance.



#### James Anderson

James Anderson is an experienced business operator and entrepreneur. He possesses more than 10 years of experience building and managing businesses in home renovation and automotive repair. Through these experiences, he developed a proficiency in many facets of operations management, to include accounting, personnel, accounting, facilities, inventory, etc. His management experience, mechanical aptitude, and affinity for aquatic sports render him a natural fit to stand up JetLev Miami and drive the company to success.

#### **Eric Johnson**

Eric Johnson an entrepreneur with a track record of success, determined to break into the game changing JetLev market the ground floor. In 2007 Eric created Summit Productions LLC where he managed and promoted models, fashion designers, photographers, comedians and music artists. Over a year 3 year period Eric managed 30 acts 100+ events booking and executing a comedy college tour in the north east west and central Ohio region and fashion shows as well as special events at The View, Anatomy, Beethoven's and other entertainment establishments in the greater Cleveland area. While running his business in Cleveland, Eric accepted a position in the retail beverage division of Pepsi Co, a leader in sport and entertainment event promotion. He leveraged this network and experience to expand Summit Productions by merging with ProPlayer Services and JC Executive Entertainment. Armed with a background in management, marketing, promotion and sales from DynaCorp and Summit Productions LLC, water safety knowledge, and college level athletics, Eric offers the skills and physical aptitude to be successful in this business.

# Market Analysis

### Travel, Tourism, and the Local Market

Based on the characteristics of the business proposition, JetLev Miami would fall into NAICS 532292 Recreational Goods Rental. This industry comprises establishments primarily engaged in renting recreational goods, such as bicycles, canoes, motorcycles, skis, sailboats, beach chairs, and beach umbrellas.

In projecting market size, the Miami market will have two major groups; travel & tourism and local users. The US Travel and Tourism segment delivers a positive outlook in a market where 77% of domestic trips taken are for leisure purposes (1.6 billion in 2012)<sup>1</sup> in an industry that represents 2.8% of the country's GDP. Additionally, this sector has seen continued growth since the recent economic downturn.

 Top leisure travel activities for U.S. domestic travelers: (1) visiting relatives;
 (2) shopping; (3) visiting friends;

(4) fine dining; and (5) beaches.

<sup>&</sup>lt;sup>1</sup> www.ustravel.org/sites/default/files/page/2009/11/US Travel Answer Sheet March 2013.pdf

### Chart: Sources of Travel Spending



#### Florida Travel

Florida realized 2.3% travel industry growth in 2012, totaling 89.3 million visitors, a second consecutive record setting year. Miami realized more than a 5% increase in 2012 over 2011, with approximately 14 million tourists visiting in Miami's third consecutive record breaking year. Visitors spent a record \$21.8 billion in 2012, a 5.1 percent increase over 2011<sup>3</sup>. The above graphic outlines the top 5 leisure travel activities in the United States as determined by the US Travel Association.

The US Travel Association also provides the following statistics for US Travel Spending in 2012<sup>4</sup>. Of the \$855 billion spent by Americans on travel, 10.5% was spent on recreational and amusement activities.

<sup>&</sup>lt;sup>2</sup> http://www.tampabay.com/news/business/tourism/florida-tourism-sets-record-in-2012/1275630

<sup>&</sup>lt;sup>3</sup> http://www.miamiherald.com/2013/03/04/3266836/miami-dade-county-sees-record.html#storylink=cpy

<sup>&</sup>lt;sup>4</sup> www.ustravel.org/sites/default/files/page/2009/11/US Travel Answer Sheet March 2013.pdf

### Miami Demographic Segmentation

The US Census Bureau estimates Miami-Dade County's population at approximately 2.6 million individuals<sup>5</sup>. We estimate our target consumer age to fall between 20 & 55 years. The below table outlines the age segmentation of Miami-Dade County<sup>6</sup> with our target market called out in blue. This gives us a local market of 1.3 million individuals, or 50.32% of the total population.

Age Range	Miami-Dade County	% of Total Population	Florida	U.S.
Under 5 years	155,943	6.01%	5.71%	6.54%
5 to 9 years	151,071	5.82%	5.75%	6.59%
10 to 14 years	158,651	6.11%	6.01%	6.70%
15 to 19 years	175,264	6.75%	6.53%	7.14%
20 to 24 years	183,906	7.08%	6.54%	6.99%
25 to 34 years	354,105	13.64%	12.18%	13.30%
35 to 44 years	387,314	14.92%	12.93%	13.30%
45 to 54 years	381,303	14.69%	14.58%	14.58%
55 to 64 years	282,763	10.89%	12.43%	11.82%
65 to 74 years	194,466	7.49%	9.19%	7.03%
75 to 84	123,945	4.77%	5.84%	4.23%
85 years +	47,703	1.84%	2.31%	1.78%



The greater Miami metropolitan area is a metropolitan area including Miami, Florida and nearby communities, to include Fort Lauderdale and Pompano Beach. Given the limited market saturation of the JetLev product, it is probable that JETLEV MIAMI will maintain a geographic reach spanning this entire area. As of 2010, the total Miami, Fort Lauderdale, Pompano Beach Area population is 5,564,635. The median 2010 household income was \$38,620, and the area enjoys moderate to high standards of living which allow discretionary expenditures on such activities as watersports.

<sup>&</sup>lt;sup>5</sup> http://quickfacts.census.gov/qfd/states/12/12086.html

<sup>&</sup>lt;sup>6</sup> http://www.usa.com/miami-dade-county-fl-population-and-races.htm#PopulationbyAge

#### The Personal Watercraft Market

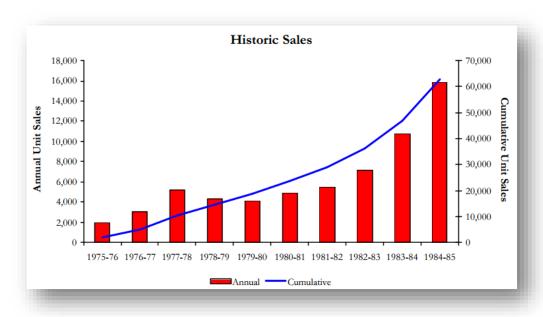
The water-propelled jet pack is an innovative new product, and no definitive market data or statistics are currently available. Whereas this situation presents slight challenges in terms of market analysis, it presents significant advantages in terms of early market penetration and associated advantages. This product is currently patented by JetLev, and JETLEV MIAMI has been provided exclusive rights to operate in the LOCATION NAME area. Other proprietors have realized high levels of success utilizing this same structure in multiple but limited locales, providing proof of concept. Timing of market entry is presently optimal as the concept has proven lucrative, but there has been minimal market penetration and distribution.

It is important to note that the terms PWC, JetLev, and Jetpack may be used interchangeably. As discussed below, the PWC market has not replaced, but expanded the boating market. As such, the Jetpack provides a similar market extension to the PWC market. As such, the nearest available data, characteristics, and user preferences is that of the PWC market.

### The Value Proposition of the PWC

Personal Watercraft (PWC) have increased the overall watercraft market size by addressing the needs of "sporting" niches and offering a new and different alternative for the water recreation. The frequency of boaters practicing jet skiing is 76%, compared to jet skiers boating at only 20%<sup>7</sup>. This evidence indicates that the PWC market has complimented and expanded traditional watercraft markets, and has developed its own viable niche.

A comparison of the main characteristics of the PWC versus other market offers in the small boating industry allows understanding the value proposition of the PWC relative to the consumer perception. The characteristics analyzed are the following<sup>8</sup>:

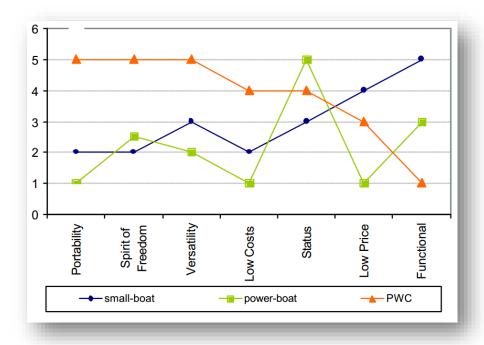


<sup>&</sup>lt;sup>7</sup> http://faculty.insead.edu/adner/projects/Final%20Projects%20Jan%2005/Jetski.pdf

<sup>&</sup>lt;sup>8</sup> http://www.nasbla.org/pdf/Boating%20Participation%20report.pdf

- Spirit of freedom: mix of speed and dare that offers the boat activity.
- Versatility: measure of accessibility to difficult to reach places (ie. shallow water, caves )
- Portability: easy to transport on the ground or on the water (by car or sailing boat)
- Status: offers a luxurious way of socializing by giving status.
- Low price: the lower the price, the higher the score is plotted in the graph.
- <u>Functionality</u>: usefulness to carry things, as a working tool or transportation.
- Low sustaining costs: docking, maintenance etc. The lower the cost, the higher it is plot.

The following graphic provides a comparison of watercraft along with the above characteristics. The Jetpack would fall in line with the PWC with the exception of Functionality. The cost is greater, but given the trend of PWC rental and the fact that the JetLev would be provided on a rental basis, the cost impediment is significantly alleviated. Additionally, the allure of human flight mitigates the functional drawbacks, as the unit's recreational value is tied to its ability to perform a singular yet exhilarating function.



# The key theme seems to be fun.

The same active, fast-paced minded consumer inclined to use PWC will also be drawn to the Jetpack experience (among others). It offers a more unique and unforgettable experience than any other watersport option. It is new and unique. Additionally, it has appeal to athletes and individuals interested in extreme sporting opportunities. The below chart represents the 10 year annual and cumulative PWC/Jet Ski sales in the United States from 1975-1985. This ten year period saw annual sales peak at approximately 16 thousand units, and totaling approximately 60

thousand units in service. Similar motivations played into the PWC/Jet Ski market acceptance, however there is one advantage inherent to the Jetpack that places a commercial operator at a significant advantage. The JetLev Jetpack has an inhibitive price tag for the average recreational user at a price of more than ten times more than a traditional PWC. In addition to the proven concept and lack of market penetration, for most users, renting the unit will remain their only method of access. As such, we expect to see growth similar to the PWC introduction with the majority of units/demand coming from rental operators.

# The JetLev price point empowers the commercial operator

#### **Financials**

### Assumptions

- 10 flights per day at 20 minutes per flight
- \$200 revenue per flight
- 7 days per week operation
- Average 80% utilization throughout the year
- 60% of customers purchase videos (80% standard/20% premium at \$59/\$149 respectively)
- 3% average annual expense escalation
- 3% annual revenue increase
- 3% credit card fees
- 90% of customers pay with credit cards
- 5 year straight line depreciation of 2 JetLevs, 1 jet ski, 1 pontoon boat

#### Start-Up

Start-up Table				
STARTUP EXPENSES			STARTUP ASSETS	
Marketing	\$	10,000	2 Jetlevs (@ \$70,000 each)	\$ 147,400
Legal	\$	10,000	JetSki (used)	\$ 5,000
Incorporation	\$	400	Pontoon Boot (used)	\$ 15,000
Relocation	\$	10,000	Video Equipment	\$ 1,500
Website	\$	2,500	Misc. ?	\$
License	\$	2,000	Misc. ?	\$ -
Extra Hose for Jetlev	\$	-		\$ -
Add. Parts for Jetlev	\$	1,500		\$
Extra Comm Equipment	\$	500	Working Capital	\$
Wetsuits	\$		Total	\$ 168,900
Life Vests (10)	\$	500		
Marketing?	\$	-	TOTAL ASSETS & EXPENSES TO FUND	\$ 206,300
Misc.?	\$			
Misc. ?	ş			
fotal	S	37,400	SUMMARY STATEMENT	
			Owner Investment	\$
			Investor 1	\$ -
			Bank loans	\$ 206,300
			Total Funding	\$ 206,300

# Sales Forecast

Sales Fore	ca	st																										
Unit Sales	Mor	nth 1	Мс	onth 2	М	onth 3	Mor	nth 4	Month	5 N	Month 6	M	onth 7	Мо	nth 8	Mo	onth 9		10		11		12	Year 1	To	tal Year	2 To	otal Year 3
Number of Flights		243		243		243		243	24	3	243		243		243		243		243		243		243	2912		2,912		2,912
Total Unit Sales		243		243		243		243	24	3	243		243		243		243		243		243		243	2,912		2,91	2	2,912
Unit Prices																												
Per Flight	\$	200	\$	200	\$	200	\$	200	\$ 200	\$	200	\$	200	\$	200	\$	200	\$	200	\$	200	\$	200					
Sales in Dollars																												
Flights	\$ 48,	533	\$ 48	3,533	\$ 48	3,533	\$ 48,	533	\$ 48,533	\$	48,533	\$ 4	8,533	\$ 48	,533	\$ 48	8,533	\$ 4	8,533	\$ 48	8,533	\$ 4	8,533	\$582,400	\$	582	\$	582
Video Sales	\$ 11,	211	\$ 11	,211	\$ 1	1,211	\$ 11,	211	\$ 11,211	\$	11,211	\$ 1	1,211	\$ 11	,211	\$ 17	1,211	\$ 1	1,211	\$ 1	1,211	\$ 1	1,211	\$134,534				
Total Sales	\$ 59,	745	\$ 59	,745	\$ 5	9,745	\$ 59,	745	\$ 59,745	\$	59,745	\$ 5	9,745	\$ 59	,745	\$ 59	9,745	\$ 5	9,745	\$ 5	9,745	\$ 5	9,745	\$716,934	\$	582	\$	582
Direct Cost of Sales																												
R&M - Parts	\$ 542	2.76	\$ 54	12.76	\$ 5	42.76	\$ 542	2.76	\$ 542.76	\$	542.76	\$ 5	42.76	\$ 54	2.76	\$ 54	42.76	\$ 5	42.76	\$ 5	42.76	\$ 5	42.76	\$ 6,513	\$	6,513	\$	6,513
Fuel Expense	\$	944	\$	944	\$	944	\$	944	\$ 944	\$	944	\$	944	\$	944	\$	944	\$	944	\$	944	\$	944	\$ 11,324	\$	46,592	\$	46,592
Total Direct Cost of Sales	\$ 1,	,486	\$	,486	\$	1,486	\$ 1,	,486	\$ 1,486	\$	1,486	\$	1,486	\$ 1	,486	\$	1,486	\$	1,486	\$	1,486	\$	1,486	\$ 17,838	\$	53,105	\$	53,105

# Income Statement

# **PROFIT & LOSS PROJECTION**

	IV	Nonth 1	Month 2	I	Month 3	Month 4	Mont	th 5	Month 6	Month	7	Month 8	N	Month 9	Month 10	M	lonth 11	Month 12	Year 1	Year 2		Year 3	Year 4		Year 5
JETLEV FLIGHTS REVENUE	\$	48,533	\$ 48,53	33 \$	48,533	\$ 48,533	\$ 48	8,533 \$	48,533	\$ 48,	33 \$	48,533	\$	48,533	\$ 48,533	\$	48,533	\$ 48,533	\$ 582,400	\$ 599,872	\$	617,868	\$ 636,404	\$	655,496
VIDEO REVENUE	\$	11,211	5 11,2	11 \$	11,211	\$ 11,211	\$ 11	1,211 \$	5 11,211	\$ 11,	211 \$	11,211	\$	11,211	\$ 11,211	\$	11,211	\$ 11,211	\$ 134,534	\$ 138,570	\$	142,728	\$ 147,009	\$	151,420
COST OF SALES	\$	(1,486)	5 (1,4	36) \$	(1,486)	\$ (1,486)	\$ (1	1,486) \$	(1,486)	\$ (1,	186) \$	(1,486)	\$	(1,486)	\$ (1,486	\$	(1,486)	\$ (1,486)	\$ (17,838)	\$ (18,373	) \$	(18,924)	\$ (19,492	) \$	(20,076)
Gross Profit	\$	58,258	5 58,2	8 \$	58,258	\$ 58,258	\$ 58	8,258	5 58,258	\$ 58,	158 \$	58,258	\$	58,258	\$ 58,258	\$	58,258	\$ 58,258	\$ 699,097	\$ 720,070	\$	741,672	\$ 763,922	\$	786,840
Accounting	\$	208	5 20	08 \$	208	\$ 208	\$	208 9	208	\$	208 \$	208	\$	208	\$ 208	\$	208	\$ 208	\$ 2,500	\$ 2,575	\$	2,652	\$ 2,732	\$	2,814
Advertising	\$	1,667	5 1,66	57 \$	1,667	\$ 1,667	\$ :	1,667	1,667	\$ 1,0	67 \$	1,667	\$	1,667	\$ 1,667	\$	1,667	\$ 1,667	\$ 20,000	\$ 20,600	\$	21,218	\$ 21,855	\$	22,510
Computer Consulting	\$	83	5 8	33 \$	83	\$ 83	\$	83 9	83	\$	83 \$	83	\$	83	\$ 83	\$	83	\$ 83	\$ 1,000	\$ 1,030	\$	1,061	\$ 1,093	\$	1,126
Contract Labor (3 people)	\$	12,500	12,50	00 \$	12,500	\$ 12,500	\$ 12	2,500 \$	12,500	\$ 12,	500 \$	12,500	\$	12,500	\$ 12,500	\$	12,500	\$ 12,500	\$ 150,000	\$ 154,500	\$	159,135	\$ 163,909	\$	168,826
Credit Card Charge (3%)	\$	1,613	1,6	13 \$	1,613	\$ 1,613	\$ :	1,613 \$	1,613	\$ 1,	513 \$	1,613	\$	1,613	\$ 1,613	\$	1,613	1,613	\$ 19,357	\$ 19,938	\$	20,536	\$ 21,152	\$	21,787
Insurance - Equipment	\$	2,083	5 2,08	33 \$	2,083	\$ 2,083	\$ 2	2,083 \$	2,083	\$ 2,0	83 \$	2,083	\$	2,083	\$ 2,083	\$	2,083	\$ 2,083	\$ 25,000	\$ 25,750	\$	26,523	\$ 27,318	\$	28,138
surance - General Liability Insurance	\$	2,083	\$ 2,08	33 \$	2,083	\$ 2,083	\$ 2	2,083 \$	2,083	\$ 2,0	83 \$	2,083	\$	2,083	\$ 2,083	\$	2,083	\$ 2,083	\$ 25,000	\$ 25,750	\$	26,523	\$ 27,318	\$	28,138
Legal & Professional Fees	\$	125	5 1	25 \$	125	\$ 125	\$	125 \$	125	\$	125 \$	125	\$	125	\$ 125	\$	125	\$ 125	\$ 1,500	\$ 1,545	\$	1,591	\$ 1,639	\$	1,688
Licenses & Permits	\$	83	5 8	33 \$	83	\$ 83	\$	83 \$	83	\$	83 \$	83	\$	83	\$ 83	\$	83	\$ 83	\$ 1,000	\$ 1,030	\$	1,061	\$ 1,093	\$	1,126
Office Supplies	\$	42	\$ 4	12 \$	42	\$ 42	\$	42 \$	42	\$	42 \$	42	\$	42	\$ 42	\$	42	\$ 42	\$ 500	\$ 519	\$	530	\$ 546	\$	563
Postage & Delivery	\$	83	5 8	33 \$	83	\$ 83	\$	83 \$	83	\$	83 \$	83	\$	83	\$ 83	\$	83	\$ 83	\$ 1,000	\$ 1,030	\$	1,061	\$ 1,093	\$	1,126
Printed Material - Brochures	\$	125	5 1	25 \$	125	\$ 125	\$	125 \$	125	\$	125 \$	125	\$	125	\$ 125	\$	125	\$ 125	\$ 1,500	\$ 1,549	\$	1,591	\$ 1,639	\$	1,688
Refunds	\$	500	5 50	00 \$	500	\$ 500	\$	500 \$	5 500	\$	500 \$	500	\$	500	\$ 500	\$	500	\$ 500	\$ 6,000	\$ 6,180	\$	6,365	\$ 6,556	\$	6,753
Rent - Storage Unit	\$	125	5 13	25 \$	125	\$ 125	\$	125 \$	125	\$	125 \$	125	\$	125	\$ 125	\$	125	\$ 125	\$ 1,500	\$ 1,545	\$	1,591	\$ 1,639	\$	1,688
Rent - Beach Access	\$	2,083	5 2,08	33 \$	2,083	\$ 2,083	\$ 2	2,083 \$	2,083	\$ 2,0	83 \$	2,083	\$	2,083	\$ 2,083	\$	2,083	\$ 2,083	\$ 25,000	\$ 25,750	\$	26,523	\$ 27,318	\$	28,138
Repairs & Maintenance	\$	833	5 83	33 \$	833	\$ 833	\$	833 \$	833	\$	333 \$	833	\$	833	\$ 833	\$	833	\$ 833	\$ 10,000	\$ 10,300	\$	10,609	\$ 10,927	\$	11,255
Telephone	\$	125	5 13	25 \$	125	\$ 125	\$	125 \$	125	\$	125 \$	125	\$	125	\$ 125	\$	125	\$ 125	\$ 1,500	\$ 1,545	\$	1,591	\$ 1,639	\$	1,688
Miscellaneous	\$	833	\$ 83	33 \$	833	\$ 833	\$	833 \$	833	\$	333 \$	833	\$	833	\$ 833	\$	833		\$ 10,000	\$ 10,300	\$	10,609	\$ 10,927	\$	11,255
Web Expense	\$	83	5 8	33 \$	83	\$ 83	\$	83 \$	83	\$	83 \$	83	\$	83	\$ 83	\$	83	\$ 83	\$ 1,000	\$ 1,030	\$	1,061	\$ 1,093	\$	1,126
EXPENSES	\$	25,280	\$ 25,2	30 \$	25,280	\$ 25,280	\$ 25	5,280 \$	25,280	\$ 25,	280 \$	25,280	\$	25,280	\$ 25,280	\$	25,280	\$ 25,280	\$ 303,357	\$ 312,458	\$	321,832	\$ 331,487	\$	341,431
EBITDA	\$	32,978	32,9	78 \$	32,978	\$ 32,978	\$ 32	2,978 \$	32,978	\$ 32,	978 \$	32,978	\$	32,978	\$ 32,978	\$	32,978	\$ 32,978	\$ 395,740	\$ 407,612	\$	419,840	\$ 432,435	\$	445,408
Tax	\$	1,659	1,6	59 \$	1,659	\$ 1,659	\$ :	1,659 \$	1,659	\$ 1,	59 \$	1,659	\$	1,659	\$ 1,659	\$	1,659	\$ 1,659	\$ 19,908	\$ 20,561	. \$	21,233	\$ 21,926	\$	22,640
Interest	\$	2,063	5 2,0	53 \$	2,063	\$ 2,063	\$ 2	2,063 \$	2,063	\$ 2,0	63 \$	2,063	\$	2,063	\$ 2,063	\$	2,063		24,756		1 1	24,756	\$ 16,504	\$	8,252
Depreciation	\$	2,815	2,8	15 \$	2,815	\$ 2,815	\$ 2	2,815 \$	2,815	\$ 2,	315 \$	2,815	\$	2,815	\$ 2,815	\$	2,815	\$ 2,815	\$ 33,780	\$ 33,780	\$	33,780	\$ 33,780	\$	33,780
NET INCOME	\$	26,441	\$ 26,4	11 \$	26,441	\$ 26,441	\$ 26	6,441 \$	26,441	\$ 26,	41 \$	26,441	\$	26,441	\$ 26,441	\$	26,441	\$ 26,441	\$ 317,296	\$ 328,515	\$	340,071	\$ 360,225	\$	380,737

# Cash Flows

CASH FLOWS																									
	Start-Up	IM	onth 1	Month	2 N	Aonth 3	Month 4	I M	ionth 5	Month 6	Month 7	IN	Aonth 8	Month f	IN	Month 10 N	Month 11	Month 12	Year 1	Year 2	Year 3	1	Year 4	у	Year 5
Cash Beginning of Period Cash End of Period	\$ 206,300			the state of the s					100 miles							263,307 \$ 292,563 \$			\$ - \$351,076	A STATE OF THE PARTY OF THE PAR	\$ 713,37 \$ 1,018,45		1,018,455	100	THE RESERVE OF THE PARTY OF
CASH RECEIPTS																									
								A											\$ 582,400	The second secon		100			200
							100000000000000000000000000000000000000		- V.S. (1995)	2.20				CO. 100 CO. 10		Contract of the Contract of th			CARROLL TO THE STATE OF THE STA	CONTRACTOR OF THE PARTY OF THE			AND DESCRIPTION OF THE PERSON		1700.00
			4-7		(6) S	(1,486) 5	_	1 5		5 (1,486)		6) \$					-		5 (17,838)	5 (18,373)	\$ (18,924	4) 5	(19,492)	5	(20
Collections on accounts receivable	N 100	- 5		S	- 5	- 5	**	5			5	- 5	1000	5	- 5	11 1.55 Th	₹	S -	's -	5 -	\$	- 5		5	
nterest, other income oan proceeds	\$ 206,300	- 5		S	- 5	57		. 5	- 5	1.0	· \$	- 5	- :		- S	17		s - s -	S .	5	5	- 5		5	
oan proceeds Owner contributions	\$ 206,300	- 5		5			200	. 5		27		. 5			. 5			5 -	5	5	5	- 3		3	
PORTUGATOR STATE OF THE STATE O	\$ 206,300	-			50.0		-	-		-	2100	_		100	-	-	-	-	\$ 699.097	6 720 070	\$ 741.67	2 5	763,922	3	796
	3 200,500	-	10,230	3 30,00	-	38,230	3 30,230		58,250	30,250	3 30,22		58,250	3 30,00		58,250	30,230	3 30,650	2 695,057	\$ 720,070	5 /41,07	2 7	165,922	3	786
CASH OUTFLOWS																									
	10.7	- 5	77	7.	55 5		\$ 208			\$ 208	7.77	7		\$ 200		O 7777 5		\$ 208		35 DESCRIPTION	100			70	2
Advertising	100		-4	\$ 1,66	700 57		\$ 1,667	7/	1,667	5 1,667				\$ 1,66	7 60 - 70			\$ 1,667		100	\$ 21,21			100	
Computer Consulting	100	- 5	S. 35000		83 \$	83 9	\$ 83		83 5	\$ 83		73.	53433		33 \$		T-000		1000 0000000000000000000000000000000000					100	100
Contract Labor (3 people) Credit Card Charge (3%)	1.7	130			700		\$ 12,500		12,500 3	\$ 12,500	ALCOHOLD STREET	50 DE		\$ 12,500		S 14000 E			100000000000000000000000000000000000000	\$ 154,500 \$ 19,938	\$ 159,13	VOC 20	A CONTRACTOR OF THE PARTY OF TH	1.00	168
Insurance - Equipment	1.00				777		5 2.083	2	2.083	5 1,613	7,550	T 1	.,	\$ 1,61				\$ 1,613			\$ 26,52	223			28
Insurance - General Liability Insurance	100		The state of the s	7.5		-,	5 2,083	5	2,083	5 2,083		-	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	5 2,08		AL PROPERTY.	10 00 000		107 (11 (17) 17) 170 (17)	\$ 25,750	5 26,52	70	7.00	1000	28
Legal & Professional Fees		- 5				125	5 125		125	5 125		100	1000	5 125		S. 2001.00 SO			THE STATE OF THE S	The second second second second		9.0		100	1
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Printed Material - Brochures	5	- 5	125	5 12	25 \$	125 5	\$ 125	5	125	2.5		3.0		William Co.	25 5	0 7775 13	100		1000	\$ 1,545		20/31	5 TO TO THE R. P. LEWIS CO., LANSING, MICH.	22	1
Refunds	s .	- \$	500	\$ 50	JO 5	5 500 5	\$ 500		7.7	\$ 500	100 TO 10	177	50.000	\$ 500		W 1277	75 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		0.00	\$ 6,180	200 - 200 - 200	100		190	6
Rent - Storage Unit	5	- 5	125	5 12	45 S	125 5	5 125			5 125		-		5 12					The second second	\$ 1,545	5 (S)	0-01 38		270	- 1
Rent - Beach Access	67	- 5		\$ 2,08	43 S		\$ 2,083	7 70		\$ 2,083	2102			5 2,08					A STATE OF THE PARTY OF THE PAR	\$ 25,750		100	21 72 6 75 75 75 75	5	28
Repairs & Maintenance	100	- 5	(C) (E) (E) (C) (C)	\$ 83	77.		\$ 833			5 833	110000	-		\$ 833					THE RESERVE OF THE PARTY OF THE	\$ 10,300	7776777			5	11
		- 5	10 15 75 14	100	50. 5		-	5 5	125				127.77	\$ 125			-		March Company	\$ 1,545	1000000	770		5	
		- 5		\$ 83	77		\$ 833	100	1000000	\$ 833				\$ 833					THE RESERVE OF THE PARTY OF THE	THE PERSON NAMED IN COLUMN	100000000000000000000000000000000000000	0.01	100000000000000000000000000000000000000	5	
Web Expense SUBTOTAL, OPERATING EXPENSES	\$ -	- 52	TARGETTA	THE PERSONNEL PROPERTY.	83 5	83 S 25,280 S	\$ 83 \$ 25,280		THE RESERVE TO SERVE THE PARTY OF THE PARTY	5 83 5 25,280	DEFECTION OF THE PERSON OF THE	98 800	THE PERSON NAMED IN	5 25.280	33 5	DOMESTIC OF THE PARTY OF	NAME AND ADDRESS OF THE OWNER, WHEN	THE RESERVE AND ADDRESS OF THE PARTY.	\$ 1,000		\$ 1,06		The second second	5	34
		1112320															DA ACOLUMNOS					-			
Tax Interest		100		7 7677	55 Th		S 1,659 S 2,063			5 1,659 5 2,063	2 40 44.00	59 S		\$ 1,65	777 785				CONTRACTOR OF THE PARTY OF THE	7000000		200			2
	1.70	- 5	O TACTOR	\$ 2,06	- 5		0 2,000	5		\$ 2,063	5 2,06:	- 5		\$ 2,06	- 5		And the second second second		\$ 24,/56	5 24,730	6 27,73	0 0	10,504	3	3)
	1 1 1 T	- 5		5	. 5		c	. 5			. 5	. 5		-	- 5		7	5 -	re .	4 .	5	- 5		5	
SUBTOTAL	e .	10000	3.722	NAME OF TAXABLE PARTY.	22 5	5 3.722	5 3.722	-	THE RESIDENCE OF THE PERSONS NAMED IN	5 3.722	-	OCCUPATION OF THE PERSON OF TH	3.722	5 3.72	The second	PS-1000000000000000000000000000000000000	VIII PROPERTY OF THE PARTY OF T	DATE OF THE PARTY	5 44,664	5 45.317	\$ 45,98	0 5	38,430	5	3
	5	- 5	COLUMN DESIGNATION OF THE PARTY	5 3,72	. 5	THE RESERVE OF THE PARTY OF THE	200 (200)	- 5	5,122			- 5			- 5		The state of the s	780000	5 44,664	5 45,317	\$ 68,76	-	-		
	\$ 168,900			S	. 5		-	. s		1	200	. 5			- 5	20 27			S .	s .	5	. 5	00,151	S	
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To reserve and/or escrow	5	- 5	700	-	- 5		5 -	- 5	- 1	L. Taranta	-	- \$			- \$		-	\$ -	rs -	5 -	5	- 5		5	
Owners' withdrawal		- 5		5	- 5	-	-	- 5	. :	s -	- \$	- 5		s	- 5	- 5	5 -	\$ -	rs -	s -	5	- 5		5	
TOTAL CASH PAID OUT	A CONTRACTOR OF THE PARTY OF TH	ALCOHOL: N		And the last of th			All Construction of the last o		Accesses to the latest of the	All the second	A STATE OF THE PARTY OF THE PAR			A STATE OF THE PARTY OF THE PAR	-		A STATE OF THE PARTY OF THE PAR	Total Section of	\$ 348,021		Statement of the last of the l	100	The same of the sa	1	

# Balance Sheet

Balance Sheet												
ASSETS		Start-Up		Year 1		Year 2		Year 3		Year 4		Year 5
CURRENT ASSETS												
Cash	\$		s	699,097	S	720,070	S	741,672	S	763,922	S	786,840
Inventory	Š	_	Š	-	Š	-	Š		Š	-	Ś	-
Other current assets	\$	37,400	\$	37,400	Š	37,400	s	37,400		37,400		37,400
TOTAL CURRENT ASSETS	\$	37,400	\$	736,497	\$	757,470	\$	779,072	\$	801,322	\$	824,240
FIXED ASSETS												
Machinery and equipment	\$	168,900	\$	168,900	\$	168,900	\$	168,900	\$	168,900	\$	168,900
Furniture and fixtures	\$	-	\$		\$		\$	-	\$		\$	-
Leasehold improvements	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Land and buildings	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Other fixed assets	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
A/Dep	\$	-	\$	(33,780)	\$	(67,560)	\$	(101,340)	\$	(135,120)	\$	(168,900)
TOTAL FIXED ASSETS	\$	168,900	\$	135,120	\$	101,340	\$	67,560	\$	33,780	\$	-
TOTAL ASSETS	\$	206,300	\$	871,617	\$	858,810	\$	846,632	\$	835,102	\$	824,240
LIABILITIES AND EQUITY												
CURRENT LIABILITIES Accounts payable	\$		s	303,357	ė	312,458	ė	321,832	ė	331,487	ė	341,431
Interest payable	\$		Ś	24,756		24,756		24,756		16,504		8,252
Taxes payable	\$	-	s		Ś	20,561		21,233		21,926		22,640
Notes, short-term (due within 12 months)	s		Ś	-	s	20,501	Ś		Š		Š	22,040
Current part, long-term debt	ş		Ś		Š		Š		Š		Š	
Other current liabilities	Š		Ś		Ś	_	Š		Š	_	Š	
TOTAL CURRENT LIABILITIES	\$	-	\$	348,021	\$	357,775	\$	367,821	\$	369,917	\$	372,323
LONG-TERM DEBT												
Bank loans payable	s	206,300	s	206,300	s	206,300	\$	137,533	s	68,767	s	
Notes payable to stockholders	Š	-	Š	-	Š	-	Š	-	Š	-	Š	_
LESS: Short-term portion	Š		Š	_	Š		Š	_	Š		Š	_
Other long-term debt	Ś	_	s	_	Š	_	Š	_	Š	_	Š	_
TOTAL LONG-TERM DEBT	\$	206,300	\$	206,300	\$	206,300	\$	137,533	\$	68,767	\$	-
TOTAL LIABILITIES	ė	206 200	ė	EE4 331	ė	564,075	ė	E0E 3E4	ė	438,683	ė	272 222
TOTAL LIABILITIES	Þ	206,300	>	554,521	>	564,075	>	505,354	Þ	438,683	>	3/2,323
ASSETS AND LIABILITIES												
OWNERS' EQUITY												
Invested capital	\$	-			\$	294,735	_	341,277	_	396,419	_	451,917
TOTAL OWNERS' EQUITY	\$	-	\$	317,296	\$	294,735	\$	341,277	\$	396,419	\$	451,917
TOTAL LIABILITIES AND EQUITY	\$	206,300	\$	871,617	\$	858,810	\$	846,632	\$	835,102	\$	824,240